ON HOSPITAL MANAGEMENT; AND ON MEDICAL EDUCATION.

By ALBERT NAPPER, Esq., Cranley, Guildford.*

Of the modern buildings in Guildford, there are none to which I need particularly refer, if I except that in which we have the privilege of meeting to-day. Of its merits as a building, every one present will have the opportunity of forming his own opinion. Projected at a time when the want of such an institution was deeply felt both by the medical profession and the public, it speedily received such support as to ensure its successful accomplishment. Designs were offered by many eminent architects, from which that of Mr. Lewer, a resident of the town, was selected. Much pains were taken by the architect, as well as by several members of the committee, to discover the defects and ascertain the result of improvements in various similar institutions, and the result is

now before you. Were I casually asked to express an opinion of it, it would be, that it is an admirable specimen of a modern hospital, so far as it accords with the popular notion of what a model hospital should be; but I must confess that it does not come up to that degree of perfection to which I think these institutions are capable of attaining; and, as this is a subject in which I have long felt especial interest, I have proposed to make it the topic of the address I have the honour of submitting to you to-day. I may, and probably shall, by some be thought presumptuous in openly expressing my opinions on such a subject. We are naturally wedded to expressing my opinions on such a subject. We are naturally wedded to old customs and ancient institutions, and, in our affection for them, are apt to lose sight of their imperfections; but these, nevertheless, should be remedied, and the readiest means of attaining this end is by pointing them out. One of the defects of which I complain consists in the absence of a common room, to which all patients capable of so doing should resort during the day, thus relieving the dormitory-wards of much noise and foulness of atmosphere, and at the same time affording to those convalescents the means of obtaining purer air, more comfortable meals, and a security against much that is unpleasant to be witnessed in the wards. Whatever may have been the object and purposes for which our hospitals were originally instituted, there can be no doubt, in the present day, they are ostensibly maintained for the medical and surgical relief of the necessitous poor and such other persons as cannot be thus provided for from other sources; but in their practical working what do we find? Go through the wards of any of the larger hospitals, particularly those supported mainly by the annual contributions of governors, and you will see many of the beds filled by well-to-do tradesmen, ladies' maids, butlers, coachmen, and other highly salaried servants of the upper classes, most of them well capable of paying for their medical attendance, whilst the legitimate recipients of the charity are thus excluded. Here, then, is one of the objections to the present system of conducting hospitals, which has crept into practice by allowing the supporters of these charities a premium on their contributions, in the form of nominations of candidates for admission, said to be simply recommendations, but which, as is well known, practically amount to orders, as few would risk the loss of a good subscriber by refusing to comply with his wishes. The only effectual remedy for this consists in doing away with this privilege of the governors, and leaving every case to be admitted by the medical officers on its own merits, as is the practice in some of the large but well endowed hospitals. As a rule, to which there are doubtless many noble exceptions, governors are much influenced by the indirect substantial benefit accruing to themselves, and, in reserving their recommendations for the admission of their own dependents, too frequently fill the beds with patients whose ailments are not of such a character as to entitle them to admission, whilst the friendless sufferer whose case is more urgent is unable to obtain one.

I am aware it may urged, that governors will not subscribe if deprived of these privileges. On this score, I think, little need be feared. Should their charity require to be kindled by the stimulus of self-interest, their loss would not be great, and the institution would be spared the heavy expense of supporting their nominees, whilst those who with true charity subscribe their money with the sole object of benefiting their poor and necessitous fellow-creatures, will do so the more readily from feeling a security that it is not applied to the relief of the undeserving. Whilst condemning this abuse as a great evil of the present system, I am quite ready to admit, that the necessity that has led to it is one that needs a remedy. Families will not submit to the expense and inconvenience of providing medical and other attendance for sick servants in their own homes; and it is very desirable that special hospitals should be provided for their reception and treatment, based upon the principle

* Part of an address delivered by Mr. Napper, as President of the South Eastern Branch, at the annual meeting.

of a fixed weekly payment, of which the medical attendant should receive a fair proportion. The principle of affording remuneration to the medical officers of hospitals has been much canvassed lately by Dr. Markham and others, whose efforts to mitigate the evils of gratuitous medical services demand our best thanks. The proposition, as applied to the senior medical officers of hospitals, raises a question far too intricate to be disposed of in such a paper as this; but I cannot help thinking that it might tend to deprive them of that independent position so essential to a due performance of their duties.

It has also occurred to me, that events arising out of the everchanging circumstances of the times, over which we have no control, have rendered necessary a reform in the hospital medical schools. As is well known, the medical student of the present time differs greatly from him of a few years since, whose professional career commenced with an apprenticeship, during which he acquired a practical knowledge of the names, the doses, and the therapeutic effects of drugs, the method of compounding them, the art of writing and reading prescriptions, of book-keeping, and many other useful details of practice. He had also, especially in the country, the opportunity of acquiring a considerable practical knowledge of the nature and treatment of disease, and of the correct mode of conducting himself towards a patient, thus laying a solid foundation on which to base the superstructure of his future career. But what do we see now? The school-boy of to-day is the medical student of to-morrow; like the architect who, spurning the drudgery of laying the solid foundation, hastens on to the more captivating erection of the edifice, doomed to discover, when too late, the necessity of supplying it at great additional cost and sacrifice of time.

I am led to make these remarks from the fact of having more than once been asked to take young men as assistants who, having obtained their legal qualifications, were desirous of acquiring a knowledge of these details, without which no young practitioner can expect to succeed in general practice; and I fear this has been one of the most fruitful causes of so many having lately had recourse to homoeopathy and other irregular modes of practice. As there is no likelihood that apprenticeships will ever be renewed, other means should be devised to supply the place of it; and I think this might be effectually done by an improved system of conducting the hospital medical education. It is thought by many, that the too frequent compulsory attendance of students at lectures on medicine and surgery, of an hour's duration, is a misapplication of their time, which might be much more profitably spent in clinical instruction, and for which our hospitals are well adapted. Why is that inexhaustible source of practical knowledge supplied by the numerous out-patients to be turned to so little account? Could not an arrangement be made, by which every second and third year's student might, under the supervision of the professors and their assistants, prescribe for these patients, whilst first year's students would be employed, under proper superintendence, in the dispensary?

In calling to the notice of the associates some of the defects in connection with our hospitals, I am not so sanguine as to expect that they will be speedily remedied, or that my views may be generally endorsed; but I trust, by awakening attention to the subject, that some good may eventually accrue.

LABOUR TERMINATING IN EXPULSION OF HYDATIDS.*

By EDWARD CROSSMAN, Esq., Hambrook.

THE case I wish to report is by no means unique, but has, I think, characters of practical interest sufficient to warrant a brief record. It is a case of pregnancy and labour at full time, terminating in the expulsion of a large mass of spurious hydatids.

My patient, aged 28, the wife of a well-to-do farmer, in October 1865 bore a healthy child, which she suckled till the following July. In August she menstruated, and then became pregnant again. The usual symptoms of pregnancy were present, and all went well with her till January of this year, when a slight hemorrhage commenced, and, not-withstanding appropriate treatment, persisted for more than a month. From the middle of February till the middle of April, she was pretty well. Occasionally a slight sign appeared, but not enough to call for more than a few hours' rest upon the sofa. She felt the movements of the child, frequent, but very weak. Her arrangements were accordingly made for lying in during the month of May.

On April 20th, while spending the evening from home, she experienced a sudden and severe hæmorrhage, with slight uterine pains. The pains subsided; but the hæmorrhage continued more or less until the

^{*} Read before the Bath and Bristol Branch.